



Department of Planning & Community & Economic Development

Planning Division

Katherine Cornwell, Director

Madison Municipal Building, Suite LL-100
215 Martin Luther King, Jr. Boulevard
P.O. Box 2985
Madison, Wisconsin 53701-2985
Phone: (608) 266-4635
Fax (608) 267-8739
www.cityofmadison.com

3 March 2016

Dear Mayor Soglin,

Thank you for the opportunity to serve the citizens of Madison as the Planning Division Director. Among other things, this role allowed me to secure valuable grants and partner resource support for our city planning efforts. These alliances positioned Madison to be a sustainable development leader for other communities to follow in the areas of fiscal impact analysis, active living, and development scenario modeling. I look forward to following this work as it continues to unfold.

I appreciate that you expect the highest quality built environment for the citizens of Madison. That you trusted my eye for design to influence the community's physical form in the more than \$1 billion of new construction approved during my tenure is a satisfying accomplishment.

Finally, it has been important to me to work for a fiscally responsible Mayor, and I appreciate that you recognized the need for organizational and procedural changes within the Planning Division that would benefit the taxpayers. Our core functions are now clarified and aligned with our budget priorities and we've significantly expanded our capacity for special area planning and development implementation, streamlined our operations, migrated to Accela and improved our preapplication process, and rewarded talented, dedicated employees with opportunities for advancement well within the limits of our budget each year. This was not an easy process. I stepped into an organization that was in the midst of a power struggle and where trust was in disarray. I am grateful that Natalie came on board and provided the support needed to implement many of these changes.

Thank you for allowing me to take a leadership role in helping to shape one of the most unique cities in this country, however, the time has come for me to return to Colorado and resume my private practice. My contract requires at least 90 days notice, please accept my resignation, effective June 1.

Sincerely,

Katherine K. Cornwell

cc: Natalie Erdman